



भारतीय अन्तर्देशीय जलमार्ग प्राधिकरण (पत्तन, पोत परिवहन और जलमार्ग मंत्रालय, भारत सरकार)

मुख्यालय: जलमार्ग भवन, ए-13, सेक्टर-1, नोएडा-201 301 (उ०प्र०)

INLAND WATERWAYS AUTHORITY OF INDIA

(Ministry of Ports, Shipping and Waterways, Govt. of India)

Head Office : Jalmarg Bhawan, A-13, Sector-1, Noida-201 301 (U.P.)

Website: www.iwai.gov.in | www.iwai.nic.in

Tel. : +91-120-2544036, 2543972, 2527667, 2448101 Fax : +91-120-2544009, 2544041, 2543973, 2521764

No. IWAI-11039/37/2020-Admn

Date: 18.05.2026

CIRCULAR

Ministry of Ports, Shipping and Waterways, letter no. CD-15020/29/2026 dated 08.05.2026, regarding **Mapping of journals, reports, papers and publications subscribed by MoPSW and its organizations**, is enclosed herewith.

2. This Ministry vide letter cited ibid has sought the details of journals, reports, papers, publications, etc., being subscribed to by the officers. Accordingly, it is requested that the requisite details may please be shared positively by 21.05.2026.

This issues with the approval of the Competent Authority.

(Neeraj Singh)

Assistant Secretary (Admn. & Estt.)

Email Id: nsingh@iwai.gov.in

Phone: 0120-2474050

Encl: As above

Copy also to: (By e-mail)

- i. CE (Tech)/CE (JMVP)/ CE (Tr. & Log. & NER) / CE (OW)/Hydrographic Chief /CAO /Deputy Secretary (P&C) /Director (RE) /Director (OW) /Director (P&C) /Director (JMVP) /Director (Tech)/ Assistant Secretary (P&C)/ Assistant Secretary (L&H), IWAI, Noida.
- ii. Director/Director (I/C), IWAI, Patna/Kolkata/Kochi/Bhubaneswar/Guwahati/ Varanasi/Mumbai
- iii. Officer-In-Charge, Sub Offices, Prayagraj, Sahibganj, Farakka, Swaroopganj, Vijayawada/ Srinagar/ Haldia/ Bhagalpur/ Dibrugarh/ Dubri/ Badarpur/ Karimganj/Kollam
- iv. PCSA (IT), IWAI, Noida- for uploading on IWAI website
- v. Hindi Cell- for Hindi translation
- vi. Section Officer (Estt-I)/II/III
- vii. Office Copy/Master Copy
- viii. Notice Board

Copy for kind information to: (By e-mail)

PPS/PS/PA to Chairman /Vice-Chairman/Member (Fin.)/ Member (Tech.)/ Member (Tr. & Log. - I/c)/Secretary, IWAI

F.No. CD-15020/29/2026-Coord.(e-381379)
पत्तन, पोतपरिवहनऔरजलमार्गमंत्रालय
MINISTRY OF PORTS, SHIPPING AND WATERWAYS
(Coordination Section)

परिवहनभवन/Parivahan Bhawan,
1, संसदमार्ग/1, Sansad Marg,
नई दिल्ली/New Delhi - 110001
दिनांक/Dated: 8th May, 2026

To:

1. Wing/Divisional Heads of MoPSW
2. Heads of all Organizations under MoPSW

Subject: Mapping of journals, reports, papers and publications subscribed by MoPSW and its organizations – reg.

Sir/Madam,

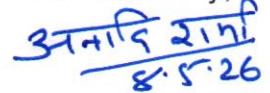
This is with reference to the directions given by Secretary (PSW) during the SOM dated 27.04.2026 held with Heads of all Organizations under MoPSW along with officers of the Ministry regarding mapping of various journals, reports, papers and publications subscribed by MoPSW and its organizations. A copy of the minutes is enclosed for ready reference.

2. In this regard, all Wing Heads and Heads of Organizations under MoPSW are requested to share the details of journals, reports, papers, publications etc. which are being subscribed by them, so that a consolidated list of all such subscriptions may be prepared for their optimal utilization by all concerned officials across the Ministry and its organizations.

3. These details may kindly be shared, positively by **14.05.2026** on email id: coord-mopsw@gov.in and vinayk.g142001@gov.in for consolidation and further necessary action.

Encl.: as above

Yours faithfully,


8.5.26

(अनादि शर्मा)

Under Secretary (Coord)

Copy for information to:

PPS to Secretary, PSW/PPS to JS(Coord)

List of Correspondences

Receipt No. / Issue No.	Subject	Type	Marked As	Attached On	Issued On	Pages	Remarks
2321610/2026/Coord-II	Approved Minutes of VC & SOM dated 27.04.2026	Receipt		08/05/2026 04:19 pm		1-6	.

Minutes of VC Meeting with Heads of Organizations held under the Chairmanship of Secretary (PS&W) at 10 AM on 27.04.2026

Secretary (PS&W) welcomed all the participants. The gist of discussion is as under:

Agenda Items:

1. New Ideas/ Opinions on improving the performance of the Sector:

- i. JS (Coord.) informed that as per revised structure of items to be discussed in SOM, this agenda item has been listed for discussion. In this context, Secretary(PSW) outlined that the basic objective of discussing this item is to know as to what is happening worldwide in the shipping sector, what kind of researches are undergoing and what are the relevant trends and progress/development worldwide. He suggested that officers of the Ministry and Organizations should regularly go through the relevant international research papers/analysis. He also directed that Coordination Wing should map the various reports/papers/journals, which are being subscribed by MoPSW and its Organizations so that they can be optimally utilized by all concerned officials.
- ii. In order to enhance the overall performance, efficiency, and responsiveness of the sector, Secretary (PSW) directed all Wing/ Divisional Heads & Heads of Organizations to actively encourage the submission of new ideas and informed opinions from employees and stakeholders at all levels.
- iii. Some issues proposed by organizations were placed as part of this agenda item of which following ideas/issues shared by Chennai Port were presented by acting Chairperson of Chennai Port Authority:
 - ✓ Adoption of a Vertical Infrastructure Development Framework
 - ✓ Development of Port Market Intelligence Module within MSW 2.0
 - ✓ Creation of Empty Container Exchange Module within MSW 2.0
 - ✓ National Port Trusted Stakeholder Framework (NPTSF)
 - ✓ One-time environmental clearance for projects under the master plan 2047
 - ✓ Short overseas attachment programme for officers
 - ✓ Implement phased Digital Twin and automation
- iv. Post discussion on above issues; Secretary, PSW directed that all ports should apply for one-time environment clearance based on their Master Plan. In this context Secretary, PSW also observed that Master plan should be carefully drafted with minute details so as to avoid modifications at a later stage which may eventually impact the Environment Clearance.
- v. **Digital Twin and Automation:** For better appreciation of progress regarding this issue; Secretary, PSW directed that DPA, VOCPA, PPA and ChPA may jointly prepare a 2-page brief note with a standard definition of digital twin in terms of identified deliverables and the way forward and send to JS IT who will issue a standard to be followed by all ports for digital twin and gate automation by 30 May. Terminal Operators should also be on boarded for effective implementation of Digital Twin.
- vi. Ideas/issues received from other organizations could not be discussed and Secretary, PSW directed that a separate meeting be convened to discuss all those items.

All Wing/ Heads of Organizations

2. Additional Instructions during VC:

- i. **Middle East crisis:** Further to the directions issued regarding strict adherence to the existing SOP (already issued) in view of the ongoing crisis in the Middle East, all Heads of Organizations were directed as under:
 - ✓ To maintain strict operational vigilance and ensure real-time monitoring of developments impacting maritime routes, particularly those affecting the Persian Gulf and adjoining sea lanes.
 - ✓ Contingency plans shall be kept in readiness to address re-routing requirements, congestion management, and emergency response situations. Wherever necessary, alternative



shipping routes and transshipment options shall be explored to minimize impact on trade and supply chains.

- ✓ Special attention shall be given to critical and sensitive cargo, including essential commodities, energy supplies, and time-bound shipments, to avoid undue delays and ensure continuity of supply. Ports shall prioritize handling and clearance of such cargo, in coordination with customs and other regulatory bodies.
- ii. **International Official Visits:** No proposal of foreign visit should be approved by ports without specific approval of the Ministry.

Heads of Organizations

After completion of VC meeting with Organizations, Senior Officers meeting (SoM) of the Ministry was held under the chairmanship of Secretary, PSW. The gist of discussion is as under:

3. Action Points arising out of PM Sector Review Meeting (2024-25):

- ✓ Secretary directed Wing Heads to submit comprehensive and time-bound ATRs clearly reflecting the status of each action point discussed in the PM Sector review meeting. The ATR must distinctly categorize items as completed, under implementation, and pending, with a brief and clear description of the current status of progress in each case.
 - ✓ Secretary reiterated that action on these items must be completed within the prescribed timelines and reported to Coordination for compilation and sending to NITI Aayog.
- Specific directions given by Secretary, PSW on action points arising out of PM Sector Review Meeting (2024-25) are as under:

Sl. No.	Suggested Actions and timelines	Wing/ Divisional Heads	Directions given by Secretary (PSW)
1	a. An assessment may be undertaken of the number of major ports in the western region of the country and the reasons why none of them feature among the top five ports internationally. Timeline: 30.06.2026	JS (Ports)/ Dir (DK)	JS (Ports) to put up action taken/proposed within a week.
	b. The cargo-handling potential and spare capacity of ports in the eastern region may also be examined to understand how much additional traffic they can support. Timeline: 30.06.2026	JS (Ports)/ Dir (DK)	
2	a. Average turnaround time figures may be misleading, as turnaround varies significantly across different categories of vessels. Timeline: 30.04.2026	JS (Ports)/ Dir (DK)	JS (Ports) to put up the framework to Secretary, PSW on 29.04.2026.
	b. The Ministry may consider calculating turnaround time separately for different ship categories and benchmarking these against international best practices. Timeline: 30.04.2026		
3	a. There is a need to further modernise customs operations at ports through the development of advanced screening equipment and scanners. Timeline: 31.10.2026	JS (Ports)/ Dir (DK)	JS (Ports) to hold discussions with Customs and agencies concerned to draw a road map and take

	b. Greater adoption of risk-based inspection systems and rationalisation/easing of regulations at ports may be considered to improve efficiency and reduce dwell time. Timeline: 31.10.2026	JS (Ports)/ Dir (DK)	further action within a week.
4	a. Vadhavan Port should be developed as a Modern port with use of Technology and holistic planning. Timeline: 31.10.2026 and ongoing	AS(MM)/ DS(RA)	All modern facilities including digital twin should be planned while developing Vadhavan Port. A status note be put up within a week by wing concerned for Vadhavan port.
	b. A whole-of-government approach may be adopted to enable faster decision-making and timely resolution of inter-ministerial and inter-agency issues. Timeline: 30.06.2026 and ongoing	AS(MM)/ DS(RA)	
5	a. A review may be undertaken to understand why other countries are progressing ahead of India in ship recycling/ breaking and what measures are required to retain or regain India's leadership position. Timeline: 31.05.2026	AS(MM)/ Dir.(VS)	AS (MM) to analyse and put up by 15th May.
	b. The circumstances and rationale under which BIS issued directions restricting the use of scrap steel from ship breaking may also be examined. Timeline: 31.05.2026	AS(MM)/ Dir.(VS)	Required action be completed by 15.05.2026.
6	a. In the case of the Agniveer scheme, it may be ensured that the best-quality personnel are retained within the armed forces, while appropriate career pathways are explored for others thereafter. Timeline: 31.05.2026 and ongoing	AS(MM)/ Dir.(MSR)	AS (MM) to take necessary action and put up by 15th May.
	b. India's potential to emerge as the world's leading seafaring nation may be examined, with a focus on improving the quality of seafarers to generate large-scale employment. Timeline: 30.06.2026	AS(MM)/ Dir.(MSR)	It was reported that PWC has been engaged to examine the issue. The same may be expedited to get the report by 15.05.2026.
	c. The existing mismatch between seafarer training programmes and industry requirements should be studied and addressed. Timeline: 30.06.2026	AS(MM)/ Dir.(MSR)	
	d. For coastal States, making Naval NCC participation mandatory may be explored to build a strong and disciplined seafarer talent pool. Timeline: 30.06.2026	AS(MM)/ Dir.(MSR)	Required action be completed by 15.05.2026.
7	The Ministry may review the number of maritime universities in the country, along with their courses, curricula, training standards, and alignment with international norms. Timeline: 31.07.2026	AS(MM)/ Dir.(OPS)	IMU to give required details within 10 days.

8	a. A detailed study may be conducted on the cost savings and efficiency gains achieved through Rail Sea Rail logistics. Timeline: 31.07.2026	AS(MM)/ Dir.(MSR)	Required study and analysis should be completed by 30.06.2026.
	b. The analysis should also estimate the number of trucks that would have been required in the absence of such multi-modal solutions. Timeline: 30.07.2026	AS(MM)/ Dir.(MSR)	
9	a. The progress of Ro-Ro ferry services may be reviewed Timeline: 31.05.2026	Adv.(IWT)/ Dir.(RSN)	Adv. (IWT) to ensure submission of review report by 15.05.2026.
	b. A comprehensive assessment may be undertaken to identify low-height bridges across the country that hinder inland water navigation, along with strategies to address these constraints. Timeline: 30.09.2026	Adv.(IWT)/ Dir.(RSN)	Assessment/ feasibility report may be completed by 31.07.2026.
	c. The feasibility of deploying innovative barge technologies, including those capable of limited underwater operation, may be explored. Timeline: 30.09.2026	Adv.(IWT)/ Dir.(RSN)	
	d. Utilisation of the Narmada Canal for inland water transport may also be examined. Timeline: 30.09.2026	Adv.(IWT)/ Dir.(RSN)	Adv. (IWT) to get report from IWAI.
10	a. Given severe traffic congestion in Mumbai, options such as seaplanes and water metro systems may be explored as alternative modes of urban transport. Timeline: 30.06.2026	AS(MM)/ Dir.(SV)	For Seaplane, necessary communication be sent to Ministry of Civil Aviation and Status on Water Metro be submitted by 31.05.2026.
	b. The potential benefits of transporting food grains and other bulk commodities through coastal shipping and inland waterways may also be assessed. Timeline: 31.08.2026	AS(MM)/ Adv.(IWT)/Dir.(SV)/ Dir.(RSN)	Study by IPA be completed by 31.05.2026.
11	a. There is significant potential for river cruise tourism; a holistic approach may be adopted to develop river-based tourism circuits, experiences, facilities, and supporting ecosystems. Timeline: 31.07.2026	Adv.(IWT)/ Dir.(RSN)	Adv. (IWT) to submit holistic approach to develop river cruise circuit by 31.05.2026.
	b. India's ancient shipbuilding technologies may be researched and showcased as part of maritime heritage promotion. Timeline: 31.08.2026	AS(MM)/ Dir.(VS)	Required action be completed by 31.07.2026.
	c. Shipbuilding remains a major thrust area of the Government, the Ministry may expedite policy frameworks & implementation of Ship Building Mission to achieve tangible and time-bound outcomes. Timeline: 30.06.2026	AS(MM)/ Dir.(VS)	Status of implementation on shipbuilding mission be submitted to



		Secretary before 31.05.2026.
--	--	---------------------------------

Wing Heads concerned

4. Additional Instructions:

- i. **Component Manufacturing Scheme:** Dir.(VS) to prepare and submit the Status note to Secretary within a week.
- ii. **Crane Manufacturing Scheme:** DS (RA) to finalize and submit the note for in-principle approval by 1st week of May 2026.

The meeting ended with vote of thanks to the Chair.

List of Participants is as under:

A. For VC - All Heads of Organizations under MoPSW.

B. For SOM - Ministry's Officials:

1. Shri Vijay Kumar, Secretary (PSW) - In Chair
2. Shri Puneet Agarwal, AS&FA
3. Shri Mukesh Mangal, Additional Secretary
4. Ms. Preeti Nath, Sr. Economic Advisor
5. Shri Venkatesapathy S, JS (Ports)
6. Shri Praveen Nair, Joint Secretary
7. Shri Sandeep Gupta, Joint Secretary
8. Shri K.K. Nath, Adviser (Stats.)
9. Shri M.S. Randhawa, Dir. (Shipping)
10. Shri Vipul Singhal, Dir. (SBR)
11. Shri Opesh Kumar Sharma, Dir. (Shipping)
12. Shri Samarth Verma, Dir. (Ports)
13. Shri Dinesh Kumar, Dir. (Ports)
14. Shri Mrityunjay Jha, Dir (Coord)
15. Shri R.S. Nayal, Dir. (IWT)
16. Shri Devendra Kumar, DS (PHRD & Admin.)
17. Shri Rajesh Asati, DS. (PPP& SIP)
18. Shri R.K. Srivastava, DS (SM)
19. Shri Manorajan Samal, DS (Finance)

